Supplier Risk Report

Fictional sample. This report demonstrates the structure and evidence language of a Lurivox review. It does not describe a real company, transaction or finding.

REPORT DETAILS	
Report ID	FSR-26-041 (sample)
Buyer	Northwind Home Ltd. (fictional)
Supplier / contracting entity	Ningbo Harbor Homeware Co., Ltd. (fictional)
Product	Stainless-steel insulated bottle, 500 ml
Order quantity	5,000 units
Proposed transaction value	US$22,500 FOB Ningbo
Review type	Supplier Check + Quote Benchmark
Review date	19 September 2026

Evidence reviewed / source log

Review date: 19 September 2026. Materials reviewed in this fictional sample: buyer-provided supplier link and product listing; company registry extract; supplier quotation and draft purchase documents; supplier correspondence; publicly visible website and marketplace records; and researched comparison inputs. Evidence labels show what those materials support on the stated review date.

What this report is for

This is decision support before a buyer releases funds. It does not issue a supplier approval, certify a factory, authenticate every document, or guarantee production performance. The buyer decides whether and how to proceed.

EXECUTIVE DECISION SUPPORT

Issues to resolve before payment

The review identifies matters that should be clarified in writing or addressed in the order documents before a deposit is released. The list is ordered by potential effect on entity, product and payment risk - not a declaration that wrongdoing has occurred.

1. Beneficiary differs from proposed contracting entity

The pro forma invoice names a Hong Kong beneficiary while the supplier’s contract draft names a mainland entity. Obtain a written relationship explanation, bank letter and revised documents showing the authorized receiving entity.

2. Manufacturing entity remains unconfirmed

Available addresses and product listings support trading activity, but no independent record reviewed in this scope establishes that the contracting entity owns or operates the stated production site. Request factory address, business-license copy and production responsibility statement.

3. Material specification is incomplete

The quote states “stainless steel” without a grade, inner/outer-wall material or test method. Price comparison is not meaningful until these fields are normalized.

4. Inspection acceptance criteria are absent

The draft purchase terms do not identify AQL, defect definitions, sampling method, golden sample, packaging standard or remedy for failure.

5. Certification scope is unclear

Supplier provided a certificate image, but product-to-certificate scope and issuer verification were not included in this review. Confirm the applicable market requirements separately.

Evidence classification

LABEL	MEANING
CONFIRMED	Supported by a primary or authoritative source reviewed for this report.
SUPPORTED	Supported by multiple available signals, but not verified on site.
UNCONFIRMED	Principally a supplier statement or insufficiently independently supported.
CONCERN	An inconsistency, absence or issue requiring clarification before payment.
NOT REVIEWED	Outside the agreed scope or not assessable from available material.

COMPANY IDENTITY & ENTITY CONSISTENCY

Company identity review

This section distinguishes the contractual company from operational claims. Fields below are fictional examples of the records and questions normally reviewed.

FIELD	REVIEWED INFORMATION	EVIDENCE
Chinese legal entity	Ningbo Harbor Homeware Co., Ltd. (fictional)	CONFIRMED
Unified Social Credit Code	913302XXMA2XXXXXXX (masked fictional format)	CONFIRMED
Registration status	Active in supplied registry extract	CONFIRMED
Establishment date	2018-06-14	CONFIRMED
Registered address	Yinzhou District, Ningbo (address details withheld in sample)	CONFIRMED
Business scope	Trading, household goods, import/export activities	CONFIRMED
Legal representative	Name shown in supplied extract	CONFIRMED
Claimed factory	“Our factory in Jinhua” stated by sales contact	UNCONFIRMED
Contract / invoice relation	Contracting entity differs from PI beneficiary	CONCERN

Interpretation

The registered business scope is compatible with trading activities. It does not independently establish ownership or control of a manufacturing facility. The buyer should not treat the sales claim as manufacturing evidence until the contracting entity, production site and production responsibility are documented.

MANUFACTURING EVIDENCE

What the available signals support

OBSERVATION	ASSESSMENT	CLASSIFICATION
Product range on website and marketplace	Bottle and drinkware categories are consistently presented across reviewed channels.	SUPPORTED
Factory photos	Images show production equipment; source, date and relation to contracting entity not established.	UNCONFIRMED
Registered address	Commercial address does not by itself establish a production location.	CONFIRMED / LIMITED
Supplier statement in Chinese	Sales contact states production is performed by a “cooperating factory” in Jinhua.	UNCONFIRMED
Multiple operating entities	No conclusion made in this scope on common ownership or control.	NOT REVIEWED

Questions to send before payment

Ask the supplier to provide: (a) the full production-site address; (b) the legal name of the actual manufacturer; (c) an explanation of the contractual entity’s responsibility for quality, delivery and warranties; and (d) written permission for a separately scoped site visit if the order value warrants it.

Remote evidence can support or weaken a claim; it is not a factory audit.

QUOTE & SPECIFICATION REVIEW

Price is only comparable when the specification is comparable.

The table separates commercial variables that can change apparent unit price. Alternative figures in this fictional sample are directional research inputs, not binding quotations.

ITEM	CURRENT SUPPLIER	ALT A	ALT B	ALT C
Unit price	US$4.50	US$4.15	US$4.42	US$4.63
MOQ	5,000	3,000	5,000	2,000
Material	“Stainless steel”	304 inner / 201 outer	304 inner / 304 outer	Not stated
Packaging	Plain box	Color box included	Plain box	Color box extra
Logo	Laser logo included	1-color print	Laser logo extra	Not stated
Incoterm	FOB Ningbo	FOB Ningbo	EXW	FOB Shenzhen
Payment	30/70 TT	30/70 TT	50/50 TT	30/70 TT
Lead time	35 days	30 days	40 days	28 days

Normalized comparison note

The current supplier is not demonstrably overpriced on the information available. However, the missing material grade and acceptance criteria prevent a reliable price conclusion. Once the bottle construction, packaging, logo process and inspection standard are fixed, request revised like-for-like quotations.

Payment review

A different entity is not automatically improper. It requires a documented commercial explanation and consistent documents before payment. The review does not validate bank-account ownership or perform financial-crime screening unless separately scoped.

CHECK	OBSERVATION	STATUS
Contract entity	Mainland company named in draft contract	CONFIRMED
Invoice entity	Hong Kong entity shown on PI	CONCERN
Beneficiary name	Hong Kong entity shown on payment instructions	CONCERN
Bank country	Hong Kong	CONFIRMED
Chinese / English name consistency	Not demonstrated in the supplied materials	CONCERN
Last-minute bank change	Not reported in the supplied materials	NOT REVIEWED
Third-party payment explanation	Not supplied	CONCERN

Required payment controls

Do not rely on a messaging-app instruction alone. Obtain a revised PI and contract annex; written explanation of the relationship between the entities; bank details on supplier letterhead; confirmation through a previously verified communication channel; and internal approval of the entity arrangement. Escalate to legal/financial specialists where appropriate.

SPECIFICATION & QC READINESS

Risks in the product definition

AREA	STATUS	WHAT IS MISSING OR UNCLEAR
Material	CONCERN	Steel grade for inner and outer wall; food-contact material documentation if required.
Dimensions / tolerance	UNCONFIRMED	Height, diameter, capacity tolerance and lid fit tolerance.
Performance	UNCONFIRMED	Thermal retention claim, test method and acceptable result.
Packaging	CONCERN	Drop-test expectation, carton configuration and marking.
Customization	UNCONFIRMED	Approved artwork, color reference and logo placement tolerance.
Defect definition	CONCERN	Critical/major/minor defect examples and AQL level.
Golden sample	CONCERN	Approval route and version-controlled sample reference.
Certification	NOT REVIEWED	Applicable market requirements and certificate validity.

Why this matters

Supplier risk is not limited to whether a company exists. A real supplier can still deliver a product that differs from the buyer’s expectation when the purchase documents leave material, performance, packaging or acceptance terms open.

BEFORE PAYING THE DEPOSIT

Pre-payment action plan

Complete these actions in order. Keep the supplier’s written responses with the order file.

1. Resolve the entity arrangement

Obtain the supplier’s written explanation of the mainland contract entity and Hong Kong beneficiary; revise PI and contract annex so the relationship is explicit.

2. Identify the production responsibility

Name the actual manufacturing entity and factory address. Confirm who is liable for quality and delivery under the buyer’s contract.

3. Requote against a locked specification

State inner/outer material grades, bottle construction, logo method, packaging and test requirements; obtain like-for-like quotes.

4. Approve a golden sample

Label the approved sample, revision and required test results; attach the reference to the purchase order.

5. Add an inspection clause

Set AQL, defect categories, sampling method, timing, remedy and who may inspect.

6. Confirm payment controls

Verify final beneficiary details through a verified channel and run the buyer’s internal payment approval process.

7. Decide whether an on-site visit is warranted

For the transaction value and product risk, consider a separately scoped factory visit or pre-production inspection.

Report limitation

This sample illustrates a remote procurement review. Findings are limited to the scope, date and materials reviewed. No conclusion should be read beyond the stated evidence classification.